BRADFORD WEST GWILLIMBURY / INNISFIL POLICE SERVICES BOARD REGULAR MEETING AGENDA

Wednesday, November 25, 2026

Innisfil Town Hall, Community Room
2101 Innisfil Beach Road, Innisfil, ON

A closed session at **8:30 a.m**. will precede the public meeting

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1. CALL TO ORDER

2. DECLARATIONS OF PECUNIARY INTEREST - CLOSED SESSION ITEMS

3. ADOPTION OF CLOSED SESSION AGENDA

Motion:
That the Closed Session Agenda dated November 25, 2026, be adopted as printed.

4. CLOSED SESSION

4.1 Convene Closed Session

Motion:
That the Board resolve itself into closed session to discuss matters under the provisions of the Community Safety and Policing Act, Section 44 (1) (2) *to address Intimate financial and personal matters and matters involving public security.*

4.2 Reconvene Regular Meeting

5. RISE AND REPORT PROGRESS

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive and approve the confidential reports as presented by Chief Van Dyke in the Closed Session meeting of November 25, 2026.

6. DECLARATIONS OF PECUNIARY INTEREST – REGULAR MEETING ITEMS

7. ADOPTION OF REGULAR MEETING AGENDA

Motion:
That the Regular Meeting Agenda dated November 25, 2026, be adopted as printed.

8. APPROVAL OF MINUTES*

Motion:
That the minutes of the Bradford West Gwillimbury/Innisfil Police Services Board meeting of October 28, 2026, be adopted as printed.

9. DELEGATIONS

There are no delegations scheduled.

10. PRESENTATIONS

10.1 SSPS 30th Anniversary Plans* – Samah Othman

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive the SSPS 30th Anniversary Plans report as presented.

11. NEW BUSINESS

11.1 Board Policy – Paid Duties* – Chief Van Dyke

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive and approved Paid Duties Board Policy as presented.

11.2 2027 Public Meeting Schedule* – Chair Gariepy

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive and approved 2027 Meeting Schedule as presented.

12. BUSINESS ARISING FROM PREVIOUS MEETINGS

None.

13. MONITORING REPORTS TO THE BOARD

13.1 October 2026 Operations Dashboard and Report* – Deputy Landry

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive the October 2026 Operations Dashboard and Report as presented.

13.2 October 2026 Finance Reports* – Chief Van Dyke

A. October 2026 Capital Report Update
B. October 2026 Operating Budget Summary

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board approve the October 2026 Capital Report and Operating Summary as distributed.

14. CHIEF UPDATE

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive the Chief's Update report for information.

15. ANNOUNCEMENTS

None.

16. INSPECTOR GENERAL UPDATES

None.

17. NEXT MEETING

TBD

18. ADJOURNMENT

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board adjourn at _____ a.m.

**attached*

Item 8.0 – APPROVAL OF MINUTES

BRADFORD WEST GWILLIMBURY / INNISFIL POLICE SERVICES BOARD
REGULAR MEETING

Wednesday, October 28, 2026

Town of Innisfil, Community Room
2101 Innisfil Beach Rd, Innisfil, ON

MINUTES

Board Members Present: Chris Gariepy, Chair (Provincial Appointee)
Janece Kristman, Vice Chair (Municipal Appointee)
Mayor Lynn Dollin, Town of Innisfil
Mayor James Leduc, Town of Bradford West Gwillimbury
Sarbjit Singh, (Provincial Appointee)

SSPS Present: Chief John VanDyke
Deputy Chris Landry
Inspector Julian Fernandes
Inspector Michael Adams
Dr. Tori Semple (item 10.1 only)

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1. CALL TO ORDER

2. DECLARATIONS OF PECUNIARY INTEREST - CLOSED SESSION ITEMS

3. ADOPTION OF CLOSED SESSION AGENDA

Resolution #102026-001 **Singh/Dollin**

Motion:
That the Closed Session Agenda dated October 28, 2026, be adopted as printed.

CARRIED

4. CLOSED SESSION

4.1 Convene Closed Session

Resolution #102026-002 **Kristman/Singh**

Motion:
That the Board resolve itself into closed session to discuss matters under the provisions of the Community Safety and Policing Act, Section 44 (1) (2) *to address Intimate financial and personal matters and matters involving public security.*

CARRIED

4.2 Convene Regular Meeting at 10:42 a.m.

5. RISE AND REPORT PROGRESS
Resolution #102026-003 **Dollin/Kristman**

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive and approve the confidential reports as presented by Chief VanDyke in the Closed Session meeting of October 28, 2026.

CARRIED

6. DECLARATIONS OF PECUNIARY INTEREST – REGULAR MEETING ITEMS

7. ADOPTION OF REGULAR MEETING AGENDA
Resolution #102026-004 **Singh/Kristman**

Motion:
That the Regular Meeting Agenda dated October 28, 2026, be adopted as printed.

CARRIED

8. APPROVAL OF MINUTES
Resolution #102026-005 **Kristman/Dollin**

Motion:
That the minutes of the Bradford West Gwillimbury/Innisfil Police Services Board meeting of September 23, 2026 be adopted as printed.

CARRIED

9. DELEGATIONS

None.

10. PRESENTATIONS

10.1 Strategic Plan Update

Dr. Semple presented the current 2026-2029 strategic Plan to the Board to provide an update on the status of the Plan. The report is divided into the four pillars and priority areas identified in the Strategic Plan: Our Service, Our People, Our Partners, and Our Communities. Under each area the identified objectives

and action plans are stated, along with the activities the service is currently undertaking to meet these objectives. She included a proposed new objective for Board approval. This objective falls under the “Our Service” pillar as follows:

Objective 4 – Strengthen the organization against corruption.

Resolution #102026-006 **Kristman/Singh**

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board approve the Strategic Plan update, including the addition of Objective 4, as presented.

11. NEW BUSINESS

11.1 Accident Support Services International

The Chief presented the letter received from Accident Support Services International’s President Steve Sanderson. Mr. Sanderson is looking to sell his business and has selected Instar Asset Management as the future owner. Mr. Sanderson will remain involved in the business and continue to have a very meaningful ownership interest for many years. The management team at Accident Support Services will remain the same. Mr. Sanderson will step away from the President’s position being replaced by Jacqueline Massi.

Resolution #102026-007 **Singh/Dollin**

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive and approve the ownership update and agreement amendment from Accident Support Services as presented.

12. BUSINESS ARISING FROM PREVIOUS MEETINGS

None.

13. MONITORING REPORTS TO THE BOARD

13.1 September 2026 Operations Dashboard and Report

Deputy Landry presented Board Members with the September 2026 Report outlining there were 3,281 monthly occurrences.

Operational Report – September 2026

A Platoon – 168 charges laid (113 provincial and 55 criminal charges)
B Platoon – 194 charges laid (163 provincial and 31 criminal charges)
C Platoon – 166 charges laid (148 provincial and 18 criminal charges)
D Platoon – 185 charges laid (147 provincial and 38 criminal charges)
Crimes Against Persons – 8 new and 8 ongoing occurrences
Street Crimes Unit – 9 new and 5 ongoing occurrences
Financial Crimes Unit – 4 unit investigations
Forensic Identification – 112 total requests and 108 requests complete
Canine Unit – 8 deployments
Mental Health Response – 31 calls attended and 47 follow ups

Resolution #102026-008 **Kristman/Singh**

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive the September 2026 Operations Dashboard and Report as presented for information.

CARRIED

13.2 September 2026 Finance Reports

A. September 2026 Capital Report Update
B. September 2026 Operating Budget Summary

Chief Van Dyke presented September capital budget reporting a year-to-date expenditure of $1,265,495. This includes:

- Purchase of all vehicles to date with a purchase order signed, in October, for a replacement vehicle
- The InnPower tower was replaced and this expense will be reflected next month
- Purchased cameras for property room with this expense coming out of the CSPA - Equipment Costs line

The Chief then presented the operating budget summary. The bottom line reflects a surplus of $487,430. The following details were shared:

- Grants and Cost Recovery shows quite a large negative variance, but we receive much of the grant money at year end
- Other Revenue line is showing a surplus of 93,091
- During the 2027 budget process we re-examined the pay duty fees and realized that we weren’t competitive with our pay rates. We have increased

our administrative fee from 20% to 25%. This will increase our revenue by 13,000. We also created a cancellation fee.

- We are over budget on our overtime line 87k. There have been several large and complex investigations during the year, we are short staffed in our Finance Department
- Benefits are over budget by 242,212. Earlier in the year, the Board switched from administrative services only benefits to insured benefits. As a result, we will receive a 247,000 credit minus a 20,000 hold back. This will erase the negative variance.
- Fuel is reporting an overage of 34,033 due to higher fuel costs this year. Our current hybrid vehicles are assisting with high gas costs. We plan to have a fully hybrid fleet by 2028.
- Overage in clothing expense but this is due to a large purchase made at the start of the year. This overage will even out by year end.

Resolution #102026-009 **Singh/Dollin**

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board approve the July and August 2026 Capital Report and Operating Summary as distributed.

CARRIED

14. CHIEF UPDATES

September 23 – Attended Child & Youth Advocacy Centre in Barrie where an SSPS Constable received a volunteer award

September 24 – Attending local National Peace Officer's Memorial Run

September 26 – Memorial Ride and Run in Ottawa

September 27 – Canadian Police and Peace Officers' Memorial Service

September 28 & 29 – Attend Joint Officer Safety Summit for Police Chief's who have lost officers in the line of duty

October 2 – Chief and Deputy Chief met with Justice Allison, the Director of ESCO, for semi-annual check ins. He holds these meetings to keep the lines of communication open and discuss issues of concerns.

October 2 – Attended Building and Site Selection Committee Meeting

October 2 – Meet with Association President Jonathon Day to discuss several issues

October 5 – Hosted a New Recruit Swearing for three new recruits

October 8 – Held Rise and Shine Wellness Breakfast for current staff and retirees

October 13 – Attended Newcomers Police Academy to offer opening remarks

October 15 – Met with Chaplain John Ross for check in on the health of our members. This meeting occurs every other month.

October 17 – Attended Andrea Kanjin's Pancake Breakfast with Mayor Dollin. The Chief included the CRU unit and platoon that were working that morning.

October 19 – Welcomed our new Communications and Information Support Manager.

October 19 – Conducted a media interview with Simcoe.com concerning the Chief's pending retirement

October 23 – Monthly Chief and Chair meeting

October 23 – Chief and Deputy attended Building and Site Selection Committee meeting

Ongoing:

- 2027 budget process is progressing. A very deep dive has been completed, and the results have been shared, at a high level, with the Board.
- Continuing to update procedures
- Nitro plush pup campaign is launching with proceeds to charity
- Planning is underway for 30th Anniversary celebration in 2027

The Chair stated that the Service is very busy.

Resolution #102026-010 **Kristman/Singh**

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board receive the Chief's Report for information.

CARRIED

15. ANNOUNCEMENTS

The Chair bade farewell to Mayors Dollin and Leduc. He thanked Mayor Dollin for her well thought out questions. He went on to say that he didn't expect to be saying goodbye. Mayor Leduc was not in attendance, but the Chair stated that Mayor Leduc always asked difficult questions and brought forward great comments.

The Chief thanked Mayor Dollin for her years of service to the Board and the Innisfil community. He was glad that SSPS earned her trust. He was thankful that he had the opportunity to work with Mayor Dollin.

Member Singh thanked the Mayor for her service and thanked the Town of Innisfil. He asked that she stay in touch.

Vice Chair Kristman said that as the newest member of the Board she wanted to thank Mayor Dollin. She went on to thank Mayor Dollin for always being professional and supportive. She stated that Mayor Dollin will be greatly missed.

Inspector Mike Adams was welcomed to the leadership team and the Board table following his recent promotion.

16. INSPECTOR GENERAL UPDATES

The Chair reported that an IoP Inspection will take place from November 13-18, 2026.

17. NEXT MEETING

Wednesday, November 25, 2026, Innisfil Town Hall, Community Room, 10:00 am for Regular Public Meeting (9:00 a.m. for closed session. The closed session may begin at 8:30 a.m. if the agenda is lengthy).

18. ADJOURNMENT

Resolution #102026-011 **Dollin/Kristman**

Motion:
That the Bradford West Gwillimbury/Innisfil Police Services Board adjourn at 11:54 a.m.

CARRIED

_____ _____

Cathy Charlton, Executive Assistant *Chris Gariepy, Chair*

Item 10.1 – SSPS 30th Anniversary Plans


SOUTH SIMCOE
POLICE SERVICE
30 YEARS
OF SERVICE
1997 – 2027
COMMEMORATIVE BRANDING AND ANNIVERSARY
Police Service Board Meeting November 25, 2026
Presented by Samah Othman

30 Years of Service

A Legacy Worth Celebrating



Honouring Our History:

Celebrating our policing heritage, milestones and historical photographs.

Celebrating Our Communities:

Recognizing community partnerships and incorporating the anniversary into existing events.

Recognizing Our People:

Honouring sworn and civilian members, past and present.

Building a Lasting Legacy:

Creating commemorative items and preserving anniversary memories.

Marking the Moment.
Creating a Legacy.



Anniversary Branding
Develop a commemorative logo and coordinated visual identity.

Commemorative Flag
Create a 30th anniversary flag for official display and events.

Challenge Coins
Produce limited-edition coins for purchase, with cost recovery through sales.

Historical Recognition
Share archival photographs, milestones and member stories (past and present – include retirees).

Community Recognition
Incorporate anniversary messaging into existing corporate and community events.

Our Anniversary.
Our People. Our Voice.

- **Establish a small, cross-functional** anniversary task team.
- **Include sworn and civilian** representation.
- **Identify historical milestones,** recognition opportunities and existing events.
- **Invite members to submit ideas** for a 30th anniversary slogan.
- **Conduct a Service-wide poll** to select a preferred slogan.
- **Coordinate anniversary initiatives** and implementation.



Bringing Our Anniversary to Life.

Next Steps

1. **30th anniversary recognition initiative built around four pillars.**
   - Honouring Our History,
   - Celebrating Our Communities,
   - Recognizing Our People, and
   - Building a Lasting Legacy.

2. Establish a small, **cross-functional anniversary task team.**

3. Member engagement through a **staff slogan initiative and poll.**

4. Proceed with **branding development** and **implementation planning.**



Item 11.1 – Board Policy – Paid Duties

Section: General Policy		
Board Policy No. 2026-20	**Subject:** Paid Duties (Additional Services and Extra Policing)	
Date Approved:		**Date Amended:**
Reporting Requirement: No		

1. As prescribed in the *Community Safety & Policing Act* (*CSPA*), the Bradford West Gwillimbury/Innisfil Police Services Board shall establish policies consistent with the Act, Regulation(s) and any other applicable legislation.

2. This policy is issued pursuant to sections 17 and 18 of the *Community Safety and Policing Act*, 2019, respecting *Extra Policing and Additional Services*.

3. DEFINITIONS

3.1 "Act" or "CSPA" means the *Community Safety and Policing Act*, 2019, S.O. 2019, c. 1, Sched. 1, and amendments thereto;

3.2 "Board" means the Bradford West Gwillimbury/Innisfil Police Services Board;

3.3 "Chief" means the Chief of the South Simcoe Police Service;

3.4 "Member" includes sworn police officers, civilian employees, Auxiliary members, volunteers, practicum students, and any other individuals performing duties on behalf of the Service.

3.5 "Paid Duty" refers to the activities and functions permitted as *Additional Services and Extra Policing* pursuant to section 17-18 *CSPA*.

3.6 "Service" means the South Simcoe Police Service.

3.7 BOARD POLICY

3.8 The Board delegates to the Service, under the direction of the Chief, the administrative and management authority to establish, operate and manage additional services and extra policing (paid duties). The Chief shall establish and maintain procedures governing the Paid Duty system. The Board retains its governance and oversight responsibilities, including monitoring compliance with this policy and applicable legislation.

4. DIRECTION TO THE CHIEF

4.1 The Chief of Police is responsible for administering the police service and overseeing its operation in accordance with the objectives, priorities and policies established by the Board.

4.2 The Chief shall ensure that neither the background of a client requesting a Paid Duty nor the nature of the requested Paid Duty is inconsistent with the philosophy, policies or directives of the Service or the Board, or with a police officer's duties and responsibilities under the Community Safety and Policing Act, 2019 and its regulations.

Item 11.2 – 2027 Public Meeting Schedule

Bradford West Gwillimbury/Innisfil Police Services Board

2027 Regular Public Meeting Schedule

10:00 a.m.

DATE	LOCATION
Wednesday, January 20, 2027	81 Melbourne Dr. Bradford
Wednesday, February 17, 2027	81 Melbourne Dr. Bradford
Wednesday, March 17, 2027	81 Melbourne Dr. Bradford
Wednesday, April 21, 2027	81 Melbourne Dr. Bradford
Wednesday, May 12, 2027	Innisfil Town Hall
Wednesday, June 16, 2027	Innisfil Town Hall
N/A	Summer Break - No Meeting
N/A	Summer Break - No Meeting
Wednesday, September 15, 2027	Innisfil Town Hall
Wednesday, October 20, 2027	Innisfil Town Hall
Wednesday, November 17, 2027	Innisfil Town Hall
N/A	Winter Break – No Meeting

Note: A Special Board Meeting may be required on short notice during the breaks

Item 13.1 – October 2026 Operations Dashboard

South Simcoe Police Board Report

October 2026

Data contained within this board report is subject to change for various reasons, this includes late reporting, reclassification of incidents, reporting errors, or the determination that some initially report incidents were unfounded.

The South Simcoe Police Service does not guarantee the accuracy, completeness, or timeliness of this data.

Changes to the Police Service Board Report

DATA LAST UPDATED: November 10, 2026

MVC Map: One occurrence is excluded from the total count, as it occurred in Mississauga.

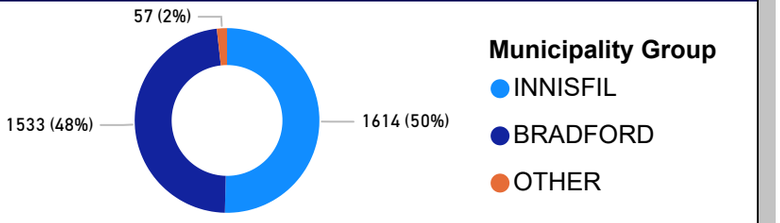
Coplogic Report: Nine Coplogic reports did not meet the reporting criteria and were excluded. As a result, 34 online reports were counted in Niche.

OPERATIONAL DASHBOARD

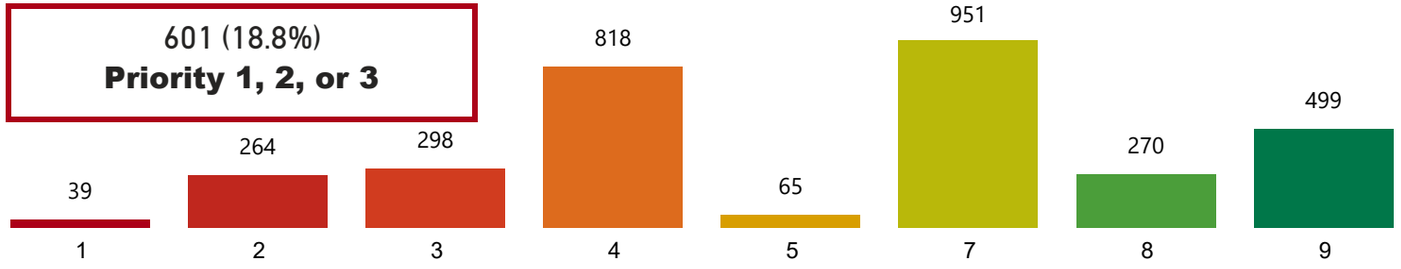
OCTOBER 2026 OVERVIEW

Total Monthly Occurrences	Change over Previous Month	In-Person Occurrences	Online Reporting
3204	-2.35%	3170	34

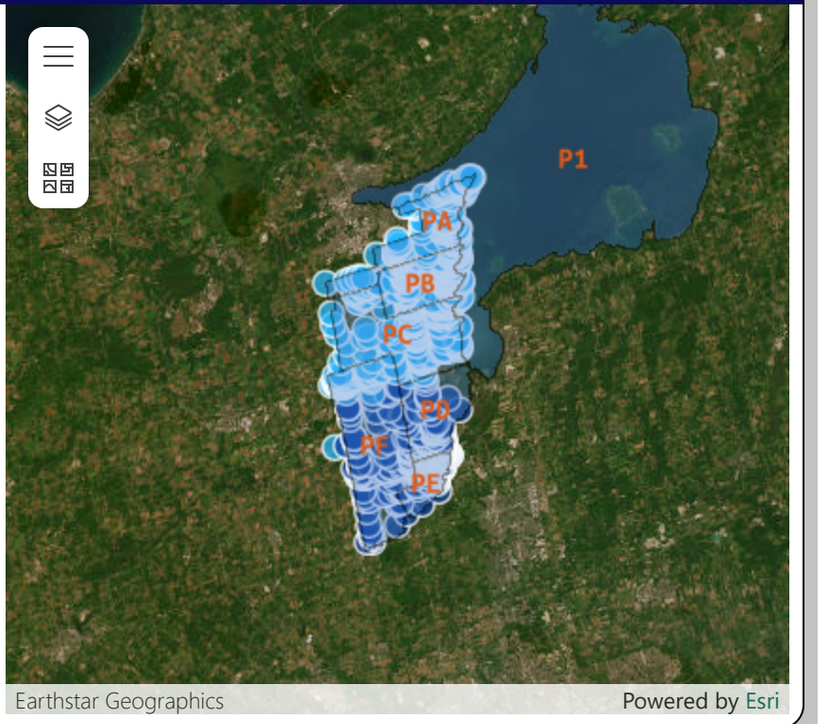
Municipality Divide



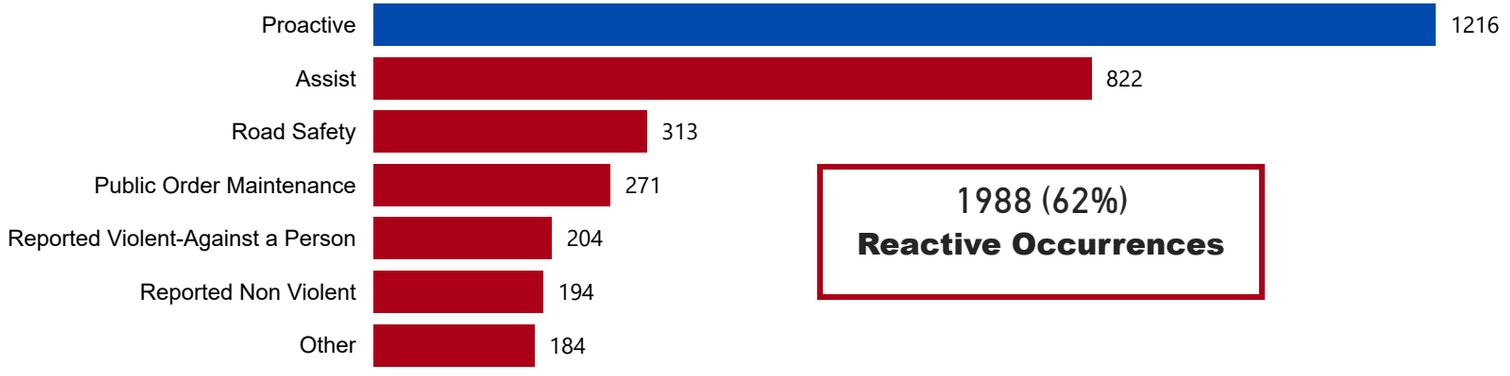
Occurrences by Priority



Patrol Zone & Municipality Divide



Proactive vs. Reactive Occurrences

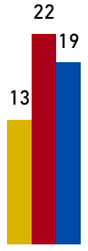


OPERATIONAL DASHBOARD

OCTOBER 2026 - MULTI-YEAR COMPARISON (SEPTEMBER 2024, 2025, & 2026)

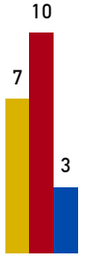
LEGEN: OCTOBER 2024 | OCTOBER 2025 | OCTOBER 2026

Domestics (Familial)



Avg 18

Sexual Offences



Avg 6

Dispute Occurrences



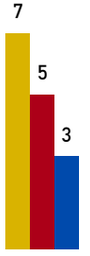
Avg 75

Assault Occurrences



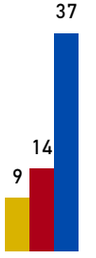
Avg 17

Sudden Deaths



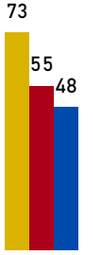
Avg 5

Youth Complaints



Avg 20

Theft Under $5000



Avg 59

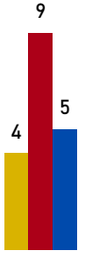
Missing Persons

Includes located



Avg 10

Offensive Weapons



Avg 6

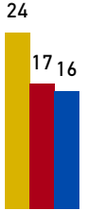
By-Law Occurrences



Avg 39

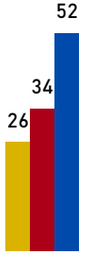
Theft Motor Vehicle

Includes recovered



Avg 19

Fraud - General



Avg 37

Break & Enters



Avg 10

Domestics (IPV)



Avg 50

OPERATIONAL DASHBOARD

YEAR-TO-DATE 2026 - MULTI-YEAR COMPARISON (JAN TO OCTOBER 2024, 2025, 2026)

LEGEN YTD 2024 | YTD 2025 | YTD 2026

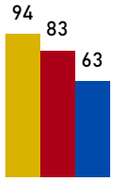
Dispute Occurrences



Avg 703

Missing Persons

Includes located



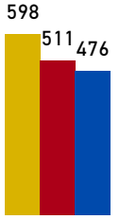
Avg 80

Youth Complaints



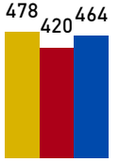
Avg 148

Theft Under $5000



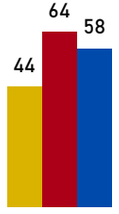
Avg 528

By-Law Occurrences



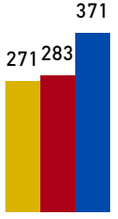
Avg 454

Offensive Weapons



Avg 55

Fraud - General



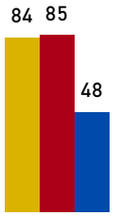
Avg 308

Assault Occurrences



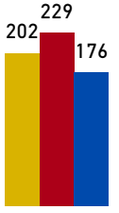
Avg 158

Break & Enters



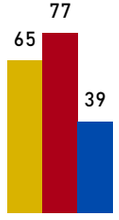
Avg 72

Domestics (Familial)



Avg 203

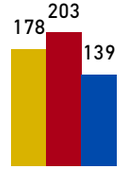
Sudden Deaths



Avg 60

Theft Motor Vehicle

Includes recovered



Avg 173

Sexual Offences



Avg 54

Domestics (IPV)



Avg 482

OPERATIONAL DASHBOARD

OCTOBER 2026 TRAFFIC SAFETY - MULTI-YEAR COMPARISON (OCTOBER 2024, 2025, & 2026)

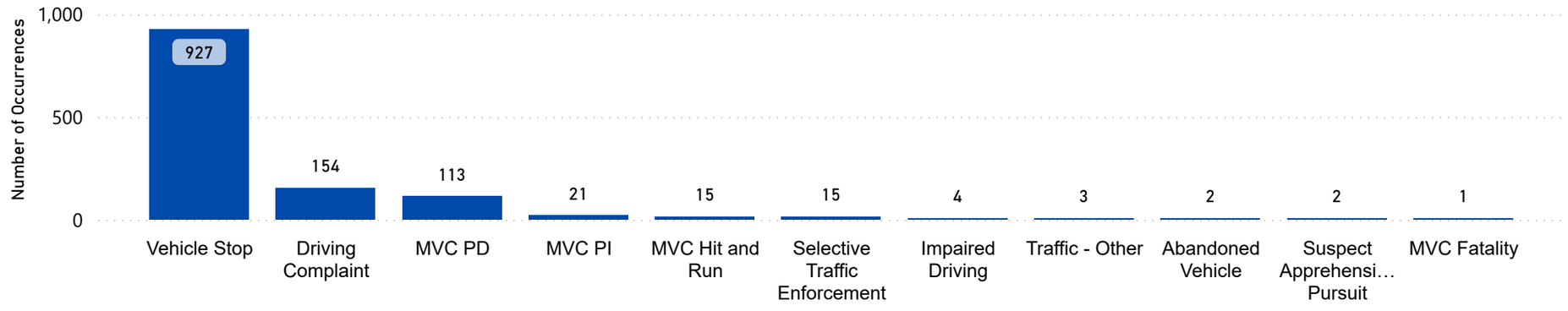
October 2026 Total Occurrences

1257

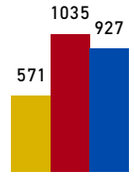
LEGEN

- OCTOBER 2024
- OCTOBER 2025
- OCTOBER 2026

Traffic Safety Occurrences by Type (2026)



Vehicle Stops



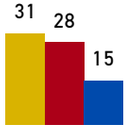
Avg 844

Driving Complaints



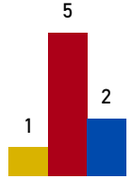
Avg 156

Selective Traffic Enforcement



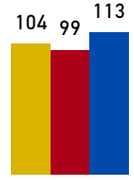
Avg 25

Abandoned Vehicle



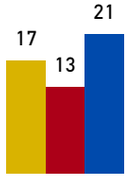
Avg 3

Property Damage MVC



Avg 105

Personal Injury MVC



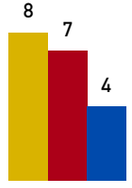
Avg 17

Hit and Run MVC



Avg 15

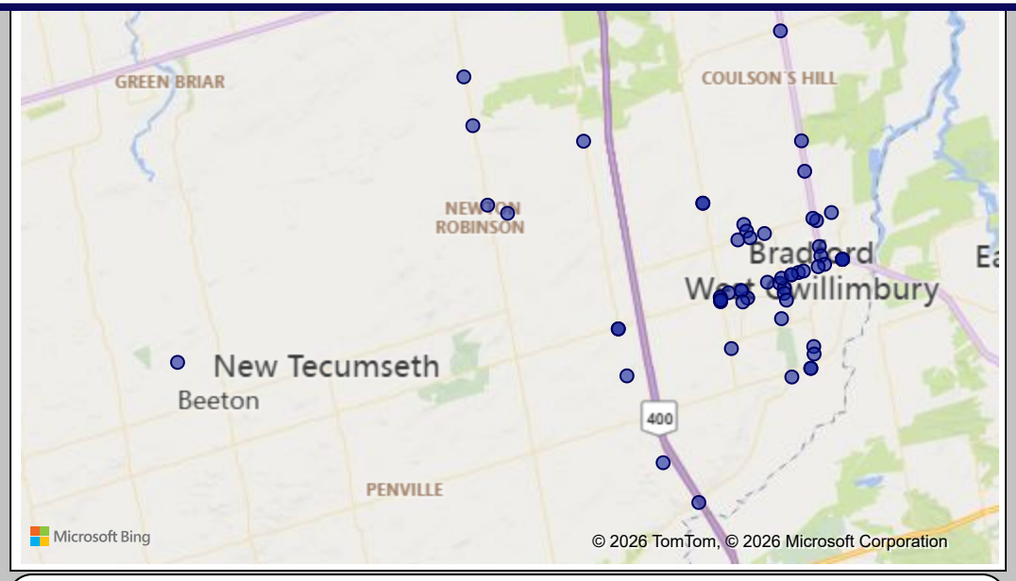
Impaired Driving



Avg 6

OPERATIONAL DASHBOARD

SEPTEMBER 2026 TRAFFIC SAFETY - VEHICLE COLLISION INTERSECTIONS





Bradford West Gwillimbury	Count
109 WEST PARK AVE, BRADFORD WEST GWILLIMBURY, L3Z0A7, ONTARIO, CANADA	1
113 CHURCH ST, BRADFORD WEST GWILLIMBURY, L3Z2A7, ONTARIO, CANADA	1
133 HOLLAND ST E, BRADFORD WEST GWILLIMBURY, L3Z2A8, ONTARIO, CANADA	1
140 HOLLAND ST W, BRADFORD WEST GWILLIMBURY, L3Z1B0, ONTARIO, CANADA	1
181 BARRIE ST, BRADFORD WEST GWILLIMBURY, L3Z2B4, ONTARIO, CANADA	1
3020 SIDEROAD 10, BRADFORD WEST GWILLIMBURY, L3Z2A5, ONTARIO, CANADA	1
305 BARRIE ST, BRADFORD WEST GWILLIMBURY, L3Z4H1, ONTARIO, CANADA	1
3217 YONGE ST, BRADFORD WEST GWILLIMBURY, L3Z2A5, ONTARIO, CANADA	1
3479 COUNTY ROAD 88, BRADFORD WEST GWILLIMBURY, L3Z2A4, ONTARIO, CANADA	1
3863 LINE 5, BRADFORD WEST GWILLIMBURY, L3Z2A4, ONTARIO, CANADA	1
40 MELBOURNE DR, BRADFORD WEST GWILLIMBURY, L3Z3B8, ONTARIO, CANADA	1
400 CROSSLAND BLVD, BRADFORD WEST GWILLIMBURY, L3Z0V6, ONTARIO, CANADA	1
41 ADAMS ST, BRADFORD WEST GWILLIMBURY, L3Z3E5, ONTARIO, CANADA	1
Total	**83**

FULL ADDRESS	Count
1070 INNISFIL BEACH RD, INNISFIL, L9S4T9, ONTARIO, CANADA	1
11TH LINE AND HWY 89, INNISFIL, ONTARIO, CANADA	1
1396 BENSON ST, INNISFIL, L9S0C7, ONTARIO, CANADA	1
1774 LAMSTONE ST, INNISFIL, L9S4Z9, ONTARIO, CANADA	1
2080 JANS BLVD, INNISFIL, L9S4B2, ONTARIO, CANADA	2
2088 KILLARNEY BEACH RD, INNISFIL, , ONTARIO, CANADA	1
2137 INNISFIL BEACH RD, INNISFIL, L9S1A2, ONTARIO, CANADA	1
218 SUNNYBRAE AVE, INNISFIL, L9S1H9, ONTARIO, CANADA	1
22 CHURCH ST, INNISFIL, L0L1L0, ONTARIO, CANADA	1
2408 4TH LINE, INNISFIL, L0L1K0, ONTARIO, CANADA	1
249 SEA RAY AVE, INNISFIL, L9S2N4, ONTARIO, CANADA	1
29 KING ST N, INNISFIL, L0L1L0, ONTARIO, CANADA	1
3311 COUNTY ROAD 89, INNISFIL, L0L1L0, ONTARIO, CANADA	1
3RD LINE AND SIDEROAD 20, INNISFIL, ONTARIO, CANADA	1
4616 HWY 89, INNISFIL, L0L1L0, ONTARIO, CANADA	1
Total	**66**

OPERATIONAL DASHBOARD

YEAR-TO-DATE 2026 TRAFFIC SAFETY - VEHICLE COLLISION INTERSECTIONS

YTD COLLISIONS BRADFORD WEST GWILLIMBURY	YTD COLLISIONS INNISFIL	YTD OCCURRENCES BWG & INNISFIL
688	696	1384

Bradford West Gwillimbury	January	February	March	April	May	June	July	August	September	October	Total
YONGE ST AND LINE 9, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA			2	1			1				4
YONGE ST and LINE 8,BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA		1									1
YONGE ST AND LINE 8, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA	1			1				1	1	2	6
YONGE ST AND LINE 13, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA	2			1			1				4
YONGE ST and LINE 12,BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA		2									2
YONGE ST AND LINE 12, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA	2			1		1	1	1			6
YONGE ST AND LINE 11, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA	1		1				2	1			5
YONGE ST AND LINE 10, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA						1	1	1			3
WRAGGS RD AND HEARN ST, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA									1		1
WEST PARK AVE AND TRAILSIDE DR, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA							1				1
WEST PARK AVE AND OUTLOOK AVE, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA						2					2
WEST PARK AVE AND BLUE DASHER BLVD, BRADFORD WEST GWILLIMBURY, ONTARIO, CANADA			1								1
Total	**97**	**88**	**47**	**60**	**50**	**72**	**67**	**62**	**62**	**83**	**688**

Innisfil	January	February	March	April	May	June	July	August	September	October	Total
, INNISFIL, ONTARIO, CANADA		2									2
1007 GREEN ST, INNISFIL, ONTARIO, CANADA		1									1
1038 ANNA MARIA AVE, INNISFIL, ONTARIO, CANADA			1								1
1067 ANNA MARIA AVE, INNISFIL, L9S1W2, ONTARIO, CANADA									1		1
1070 INNISFIL BEACH RD, INNISFIL, L9S4T9, ONTARIO, CANADA									1	1	2
1070 INNISFIL BEACH RD, INNISFIL, ONTARIO, CANADA							1	1			2
1075 EWART ST, INNISFIL, L9S3T7, ONTARIO, CANADA									1		1
1080 INNISFIL BEACH RD, INNISFIL, ONTARIO, CANADA			1								1
1096 CORNER AVE, INNISFIL, ONTARIO, CANADA	1										1
10TH LINE AND SIDEROAD 10, INNISFIL, ONTARIO, CANADA				1							1
10TH LINE and SIDEROAD 10,INNISFIL, ONTARIO, CANADA		1									1
10TH LINE and SIDEROAD 20,INNISFIL, ONTARIO, CANADA		1									1
10TH LINE AND SIDEROAD 25, INNISFIL, ONTARIO, CANADA					1						1
Total	**115**	**91**	**70**	**47**	**49**	**62**	**68**	**68**	**60**	**66**	**696**

OPERATIONAL DASHBOARD

OCTOBER 2026 MENTAL HEALTH OCCURRENCES

Total Occurrences

38

Frontline Occurrences

24

MCRT Occurrences

0

MCRT/Frontline Occurrences

14

Total Voluntary Transfers

6

Total Apprehensions

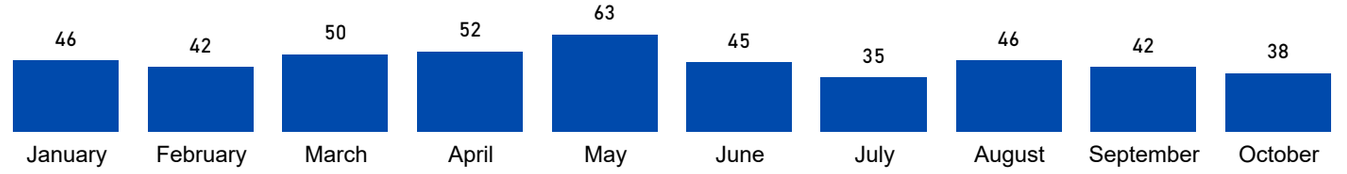
14

Total Follow Up Attempts

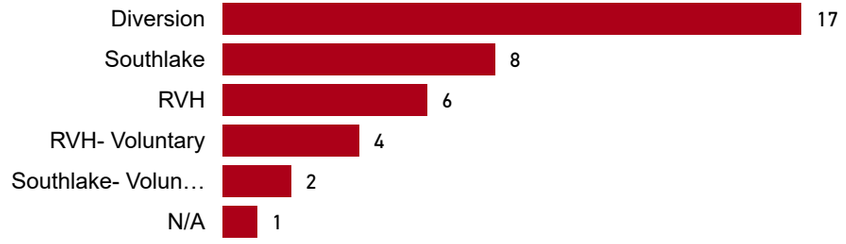
4

Mental Health Incident Type	Count
Compassionate to Locate	15
Apprehended Without Order	10
Assist Other Service	6
Person in Crisis Unspecified	4
Apprehended With Order	1
Dispute	1
Other	1
Total	**38**

Monthly Interactions



Mental Health Occurrence Outcomes



Average Hospital TOC Time (Hours)

Month	Southlake	RVH
January	1.1	2.0
February	2.0	2.1
March	1.1	1.6
April	2.1	2.0
May	1.6	1.7
June	1.5	1.8
July	1.1	2.4
August	1.4	2.6
September	1.2	1.8
October	1.3	2.3

Total Frontline Transfer of Care Hours

24.3

Total MCRT Transfer of Care Hours

10.3

Apprehensions

Apprehension (Y/N)	Count	%
True	14	36.84%
False	24	63.16%

YTD Average TOC Time Southlake

1.4

YTD Average TOC Time RVH

2.0

OPERATIONAL DASHBOARD

TOP 20 OCCURRENCES BY THE NUMBERS - OCTOBER 2026 & YEAR-TO-DATE 2026

Top 20 Occurrences for October 2026

Incident Category	October 2026 Count
Vehicle Stop	927
Administrative Notice (9-1-1 Call)	299
Proactive Initiative/Project	255
Filed 9-1-1 Call	182
Driving Complaint	154
Assist Other Service	142
Compassionate to Locate	126
MVC - Prop. Damage	113
Dispute	84
Suspicious Person	59
Animal Complaint (Non-By Law)	52
Fraud - General	52
Domestic Dispute	50
Theft Under $5000	48
Alarm	47
By-Law Complaint	45
Property (Lost and Found)	40
Suspicious Vehicle	39
Unwanted Contact	39
Youth (Under 18) Complaint	37
Total	**2790**

Top 20 Occurrences YTD 2026

Incident Category	YTD Count
Vehicle Stop	11571
Administrative Notice (9-1-1 Call)	2920
Proactive Initiative/Project	2610
Assist Other Service	1575
Compassionate to Locate	1474
Driving Complaint	1467
Filed 9-1-1 Call	1420
MVC - Prop. Damage	1078
Dispute	710
Alarm	562
Suspicious Person	546
Theft Under $5000	476
By-Law Complaint	464
Domestic Dispute	402
Suspicious Vehicle	375
Fraud - General	371
Administrative/Routine Detail	365
Unwanted Contact	337
Unwanted Person	324
Property (Lost and Found)	297
Total	**29344**

OPERATIONAL DASHBOARD

2026 SPECIAL INTEREST - CRIMINAL INVESTIGATIVE SERVICES

Homicides & Attempt Homicides	Sex Offences	Break & Enters	Shootings/Firearm Incidents
1	58	48	39

Parental Abductions	Child Sexual Abuse and Exploitation Material	Robbery	Arsons
0	2	10	4

Drug Investigations	Major Thefts	Cyber Crimes	Hate Crimes
42	45	55	5

OPERATIONAL DASHBOARD

OCTOBER 2026 COPLOGIC REPORT

Total Monthly Reports

43

Total YTD Reports

334

Est. Hours Saved

40.50

Est. Total Savings ($)

$1,720

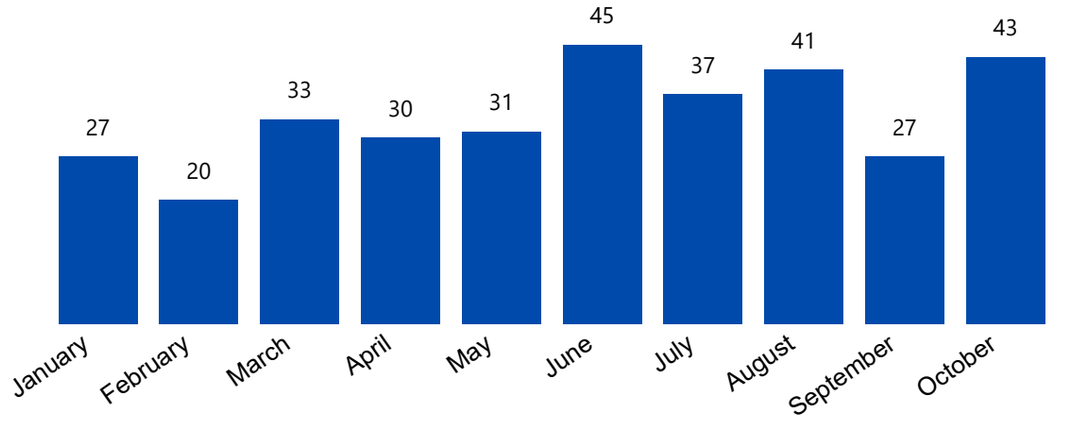
YTD Est. Hours Saved

501.00

YTD Est. Total Savings

$13,360

Monthly Report Breakdown



Count of Incidents Reported (September 2026)

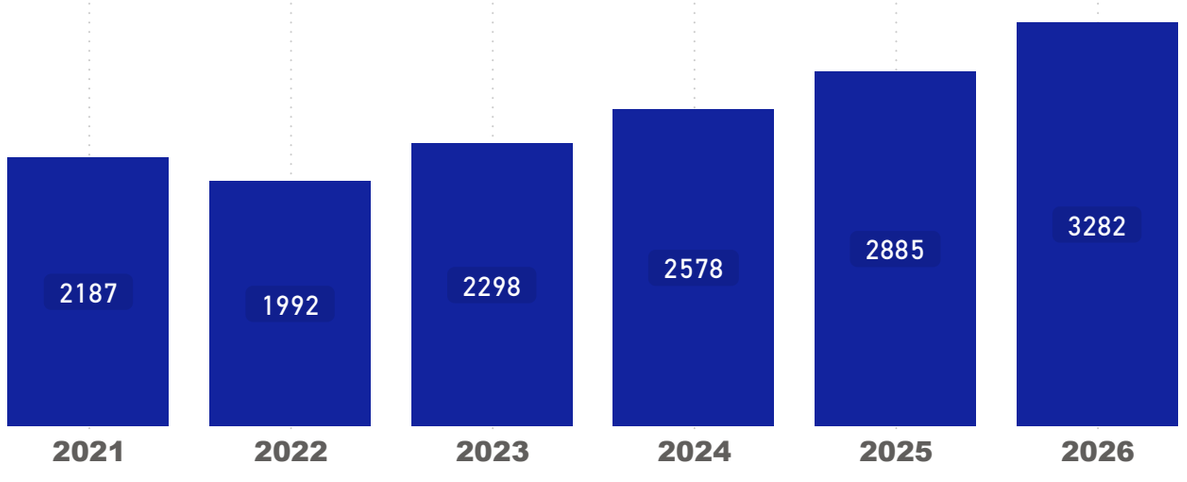


OPERATIONAL DASHBOARD

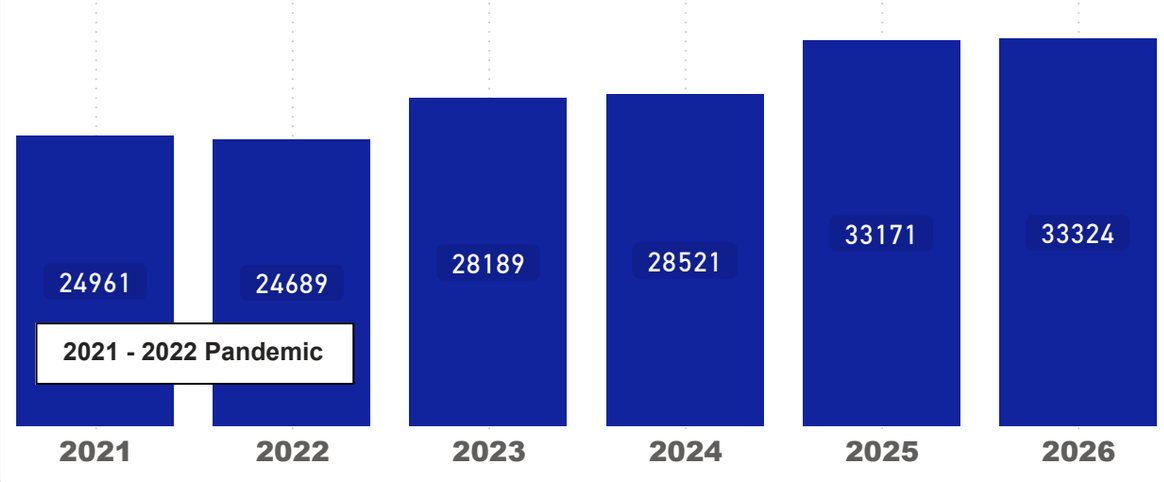
SEPTEMBER 2026 - YEARLY OCCURRENCES COMPARISON

Year	January	February	March	April	May	June	July	August	September	October	November	December	Total
2026	3313	3199	3146	3272	3333	3509	3534	3532	3282	3204			33324
2025	2769	2435	3069	2807	2996	2872	2760	2765	2885	2948	2533	2332	33171
2024	2366	2215	2284	2487	2525	2468	2550	2461	2578	2397	2183	2007	28521
2023	2440	2210	2602	2392	2643	2551	2426	2314	2298	2410	1964	1939	28189
2022	1899	1896	2147	2225	2240	2233	2219	2157	1992	1860	1956	1865	24689
2021	1785	1835	2298	2104	2294	2170	2316	2159	2187	2012	2008	1793	24961
Total	14572	13790	15546	15287	16031	15803	15805	15388	15222	14831	10644	9936	172855

September Occurrence Count - 5 Year Comparison



Annual Occurrence Count - 5 Year Comparison



Item 13.1 – October 2026 Operations Report

BRADFORD WEST GWILLIMBURY / INNISFIL

POLICE SERVICES BOARD MEETING

OCTOBER 2026

DEPUTY CHIEF

Chris Landry



SERVICE SNAPSHOT

This Month as SSPS

October 2026

INVESTIGATED

8

new CAP occurrences

14

new SCU occurrences

ENFORCED

654

PONs

154

Charges

PREVENTED

48

compliance checks

CONNECTED

3,920

community contacts from all community activity

SUPPORTED

16

K9 Deployments

127

FIS requests received

PLATOONS A-D

What Platoons Responded To

October 2026

808 TOTAL CHARGES LAID

654 Provincial | 154 Criminal

A PLATOON

146 CHARGES

114 provincial | **32** criminal

Top Notable Occurrences

- Pedestrian Struck
- Motor Vehicle Collision Investigation
- Reports of Possible Gunshots

B PLATOON

252 CHARGES

206 provincial | **46** criminal

Top Notable Occurrences

- Attempted Break and Enter
- Over 80 / Open Liquor - R.I.D.E Program
- Impaired Driving / Dangerous Operations - Two Collisions
- Fatal Motorcycle Collision

C PLATOON

239 CHARGES

214 provincial | **25** criminal

POA Notable Summary

- **104** Speeding Charges
- **16** Without Insurance Charge
- **6** Careless Driving Charge

Criminal Code Notable Summary

- **7** occurrences related to IPV
- **4** significant occurrences related to arrests
- **21** notable occurrences

D PLATOON

171 CHARGES

120 provincial | **51** criminal

POA Notable Summary

- **33** Speeding Charges
- **24** Charges Related to Stopping Offences
- **5** Operating Without Insurance Charges

Criminal Code Notable Summary

- **15** occurrences had arrests associated
- **4** IPV related occurrences
- **4** impaired offences

SOUTH SIMCOE POLICE MEDIA RELEASE

DRIVER CHARGED AFTER PEDESTRIAN STRUCK IN BRADFORD

October 6, 2026

- On **October 6th**, at approximately 12:40 p.m., South Simcoe Police Service responded to a report of a **pedestrian struck by a motor vehicle at the intersection of Holland Street West and West Park Avenue in Bradford West Gwillimbury.**

- The investigation determined the driver of a Honda minivan was turning from West Park Avenue onto Holland Street West when the vehicle entered the pedestrian crosswalk and struck a pedestrian.
  - **The pedestrian was crossing with the pedestrian signal active and operational at the time of the collision.**
  - The pedestrian sustained minor, non-life-threatening injuries and was transported to hospital.

- As a result of the investigation, a **37-year-old North York resident** was charged with **Careless Driving under Section 130(1) of the Highway Traffic Act.**

- The accused is scheduled to appear in court on November 10, 2026.



INNISFIL TODAY

‘DISORIENTED’ HIKER RESCUED FROM SIMCOE COUNTY FOREST TRACT

October 16, 2026

- On **October 14th 2026**, South Simcoe Police Service responded to a report of a **missing hiker in the Simcoe County Forest near 12th Line and Sideroad 5 in Bradford West Gwillimbury.**
- The hiker became separated from a companion, wandered off the trail, and became disoriented as darkness fell.
- **911 dispatchers assisted the hiker in using the *what3words* app and SOS feature, helping officers pinpoint the location.**
- **Front-line officers, Communications personnel, and the K9 Unit** coordinated search efforts and located the hiker approximately 1.5 km into the forest.
- The hiker was found unharmed and returned to safety.
- This incident is as an example that highlights the value of the *what3words* app and effective coordination between dispatchers and responding officers.



INNISFIL TODAY

HYDRO POLE STRUCK DURING TWO-VEHICLE CRASH IN BRADFORD

October 19, 2026

- On **October 19th** at approximately 9:20 a.m., South Simcoe Police Service, fire, and paramedic services responded to a **two-vehicle collision at 10th Sideroad and Line 10 in Bradford West Gwillimbury.**
- The investigation determined the driver of a Mazda **failed to stop at a stop sign and struck a Honda SUV** before coming to rest against a hydro pole, which was damaged as a result of the collision.
- Both drivers, who were the sole occupants of their vehicles, sustained minor injuries.
- A 47-year-old Alliston man was charged with:
  - **Careless Driving under the Highway Traffic Act.**



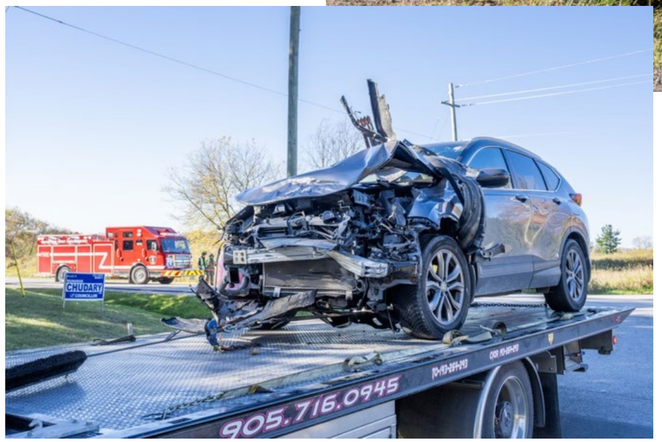


Photo credits: Paul Novosad for BradfordToday

CRIMINAL INVESTIGATIVE SERVICES

What Investigators Were Working On

October 2026

CRIMES AGAINST PERSONS

17 total occurrences

8 new occurrences

9 ongoing occurrences

TOP 5 OCCURRENCES

- **2** Assaults (child)
- **1** Intimate Partner Violence
- **1** Sexual Assault/Unauthorized Possession of Firearms (IPV)
- **1** Child Sex Abuse and Exploitation
- **1** Firearm Discharge

STREET CRIMES UNIT

17 total occurrences

14 new occurrences

3 ongoing occurrences

TOP 5 OCCURRENCES

- **2** Stolen Vehicle
- **1** Drug Trafficking
- **1** Break and Enter
- Auto Theft investigative project
- **1** Assist other agency

FINANCIAL CRIMES

10 unit investigations

6 ongoing, 4 closed

17 Assist with Uniform Investigations

11 ongoing, 6 closed

INVESTIGATIONS

- **4** Fraud Over - Bank Phone Call Scam
- **2** Fraud Under - Bank Account Take Over
- **2** Impersonation with Intent
- Rogers Phone Call Scams **Project**

BARRIE 360

FOUR ARRESTED, 106 CHARGES LAID FOLLOWING HOME INVASION INVESTIGATION

October 2026

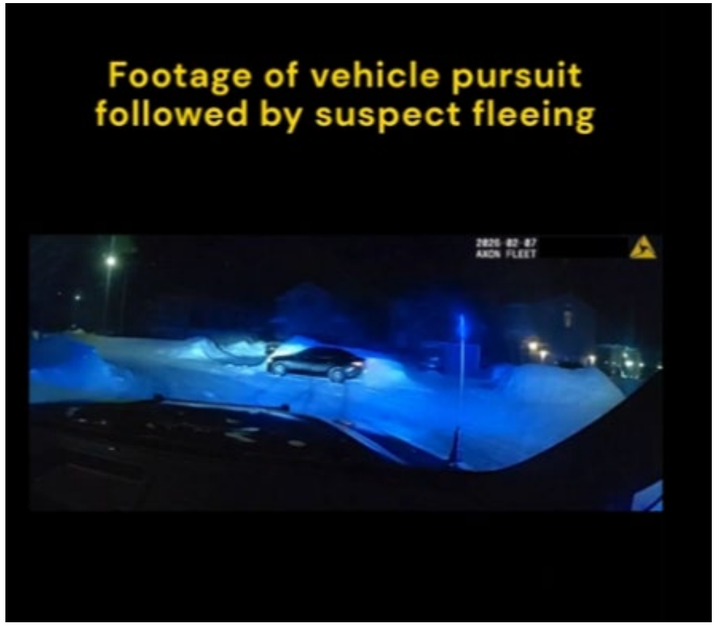
- South Simcoe Police Service announced four arrests and a **total of 106 Criminal Code** charges following a lengthy investigation into an armed home invasion that occurred on **February 7, 2026, in the area of Ferguson Street and Benson Street in Innisfil.**

- **Four suspects targeted a residence, where five occupants** were confined at gunpoint, assaulted, and robbed while suspects searched for cash.

- **A 32-year-old Brampton man** was charged with numerous offences including:
  - **Robbery with a Firearm (x5)**
  - **Break and Enter Dwelling House**
  - **Conspiracy to Commit an Indictable Offence**
  - **Dangerous Operation**
  - **Flight from Police**
  - **Fraud Over $5,000**
  - **Obstruct Peace Officer**
  - **Perjury**
  - **Public Mischief (x2)**

Two 19-year-old Durham Region men and a 19-year-old Northumberland County man were each charged with offences including:

- **Robbery with a Firearm (x5)**
- **Pointing a Firearm (x5)**
- **Forcible Confinement (x5)**
- **Theft of Motor Vehicle**
- **Multiple firearms and weapons offences.**



COMMUNITY RESPONSE UNIT

Proactive Activity

October 2026

VISIBLE

87

proactive patrols

17 vehicle

37 foot

32 combined



ACCOUNTABLE

48

compliance checks

34 bail compliance checks

13 SOR compliance checks

7 registered sex offenders



CONNECTED

3,920

community contacts from all community activities

42 community contacts

6 events

3 meetings



TRAFFIC AND MARINE UNIT AND SERVICE WIDE TRAFFIC ACTIVITY

Traffic Safety

October 2026

SERVICE-WIDE TRAFFIC ACTIVITY

All SSPS Units

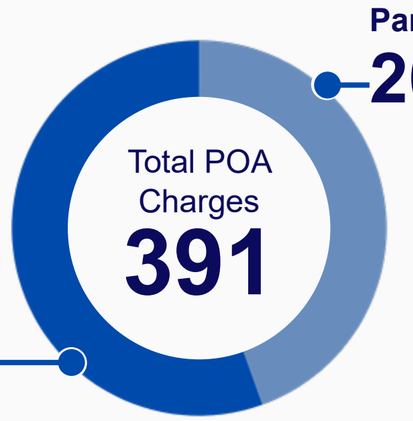
927
Vehicle Stops

154
Driving Complaints

150
Motor Vehicle Collisions (all types)

TRAFFIC AND MARINE UNIT ENFORCEMENT OVERVIEW

Traffic Unit Reported Enforcement Activity



Part III Charges
200

PON - Part I Charges
191

Criminal Code Charges
4

Part III Briefs
60

TRAFFIC UNIT SELECTED ENFORCEMENT HIGHLIGHTS

Stunt Driving	Drive Under Suspension	No Insurance
1	10	49

BARRIE 360

DRIVER CLOCKED AT 157 KM/H IN INNISFIL LOSES LICENCE AFTER SOUTH SIMCOE POLICE STOP

October 12, 2026

- On **October 10th**, South Simcoe Police Service stopped a **vehicle travelling 157 km/h in an 80 km/h zone** on **Big Bay Point Road in the Town of Innisfil.**

- The investigation determined the driver, a **Richmond Hill resident,** was travelling at nearly double the posted speed limit.

- The driver was charged with:
  - **Stunt Driving**
  - **Speeding**

- As a result of the charges:
  - **Driver's licence suspended for 30 days.**
  - **Vehicle impounded for 14 days.**



MOBILE CRISIS RESPONSE TEAM AND AND SERVICE WIDE MENTAL HEALTH OCCURRENCES

Mental Health Response

October 2026

SERVICE-WIDE MENTAL HEALTH OCCURRENCES

All SSPS Units

38
Total Occurrences

24
Frontline Only Occurrences

14
MCRT + Frontline Occurrences

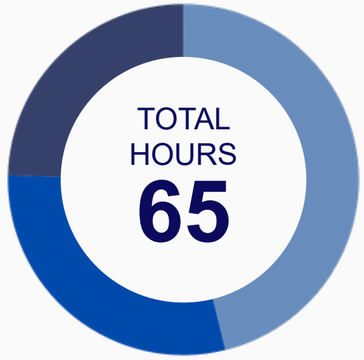
MOBILE CRISIS RESPONSE TEAM (MCRT)

Specialized Unit Activity

22

Total number of calls attended by MCRT

TIME ALLOCATION (HOURS)



30 Hours spent on attending calls

19 Hours spent on follow-ups

16 Hours spent on attending hospital

MCRT KEY HIGHLIGHTS

Total Number of Follow-Ups Completed
30

Total Number of Apprehensions
8

Total Number of Calls Diverted
4

SERVICE DEMAND

Notable Occurrences

October 2026

Proactive Initiatives	Domestics (familial)	Intimate Partner Violence	Sexual Offences	Offensive Weapons
255	19	50	3	5

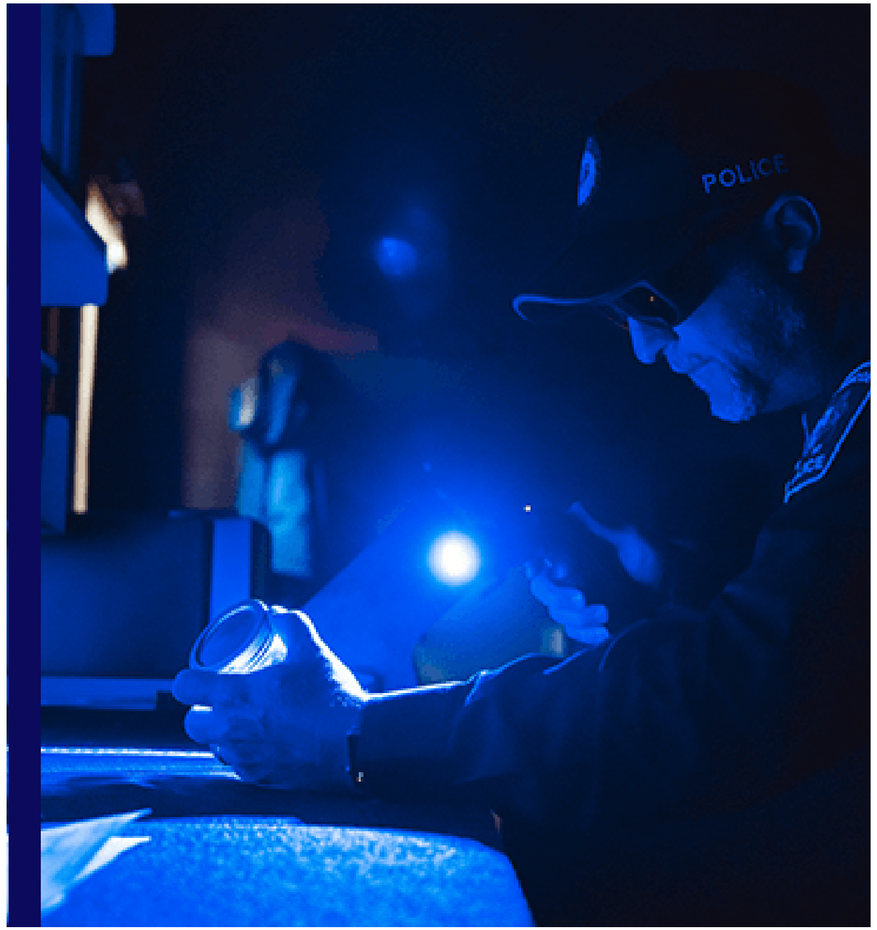
Youth Complaints	Motor Vehicle Theft	Break and Enter	Assaults	Disputes
37	16*	6	19	84

*includes recovered

SPECIALIZED SUPPORT

Behind The Response

October 2026



FORENSICS

127

requests received

K9

16

deployments




107.5
KOOI FM


GEORGIAN
HOME COMFORT


SOUTH SIMCOE
POLICE SERVICE


CONGRATULATIONS
CONSTABLE AVELAR




SOUTH SIMCOE
POLICE SERVICE
CONGRATULATIONS


SOUTH SIMCOE
POLICE SERVICE





Item 13.2A – October 2026 Capital Report Update

The Bradford West Gwillimbury/Innisfil Police Services Board
Report on Capital Expenditures for the Period Ending October 2026

Department	Project / Equipment Name	2026 Approved Budget	Carried Forward	2026 Capital Budget	YTD Expenditures	Balance	
Building							
	Additional Office Space		$1,686.81	$1,686.81	$0.00	$1,686.81	C
	North Division Property Lockers		$10,530.22	$10,530.22	$0.00	$10,530.22	C
	New Building Location - assessment Study	$60,000.00	$0.00	$60,000.00		$60,000.00	
	Annex Fleet storage		$6,000.00	$6,000.00	$5,495.04	$504.96	
Communications							
	Radio Equipment Replacement		$16,074.00	$16,074.00		$16,074.00	
	Radio Infrastructure Replacment	$143,500.00	$242,366.99	$385,866.99	$1,760.45	$384,106.54	
	Radio Infrastructure Expansion	$61,500.00	$0.00	$61,500.00	$61,500.00	$0.00	
	Dispatch Console Replacement - 4 Units	$235,000.00	$0.00	$235,000.00		$235,000.00	
	Connected Officer Cellphones	$50,000.00	$0.00	$50,000.00	$50,000.00	$0.00	
Fleet							
	Vehicle & Upfitting	$499,000.00	$140,299.75	$639,299.75	$554,663.83	$84,635.92	
Facilities							
	Furniture	$0.00	$30,899.40	$30,899.40	$7,176.55	$23,722.85	
	Property Storage overhaul		$1,633.74	$1,633.74		$1,633.74	C
	Range Enhancement	$30,000.00	$0.00	$30,000.00	$22,449.87	$7,550.13	
Information Technology							
	Card access replacement system	$0.00	$ 55,000.00	$55,000.00		$55,000.00	
	Computers - office / vehicles	$119,586.84	$50,706.70	$170,293.54	$90,585.95	$79,707.59	
	Network storage replacemen	$60,000.00	$0.00	$60,000.00		$60,000.00	
	Network switch upgrade / replacement	$18,633.36	$31,732.00	$50,365.36		$50,365.36	
	Server replacement		$22,462.27	$22,462.27	$0.00	$22,462.27	
	UPS battery / battery backup replacement	$15,300.00	$48,636.00	$63,936.00	$10,699.04	$53,236.96	
	Website redesign	$0.00	$13,650.53	$13,650.53	$8,783.15	$4,867.38	C
	Wireless upgrade	$0.00	$10,473.35	$10,473.35		$10,473.35	
	Audio Video Equipment	$0.00	$0.00	$0.00		$0.00	C
	Backup SAN - (backup hardware)	$0.00	$23,000.00	$23,000.00		$23,000.00	
ESCO							
	AFPIS update - electronic finger prints		$0.00	$0.00		$0.00	C
	NG911 Phase I		$0.00	$0.00		$0.00	C
	NG911 Phase II		$214,771.32	$214,771.32	-$74,213.53	$288,984.85	
	ESCO E-solutions (e-ticketing)		$2,316.67	$2,316.67		$2,316.67	
	ESCO Capital	$78,296.00	$0.00	$78,296.00	$53,494.50	$24,801.50	
Uniform & Equipment							
	Intoxilyers /ASDs		$194.00	$194.00		$194.00	
	Speed measuring devices	$12,000.00	$21,017.00	$33,017.00		$33,017.00	
	Weapons	$10,000.00	$23,560.00	$33,560.00		$33,560.00	
	Alcohol Screening Device	$7,500.00	$7,500.00	$15,000.00		$15,000.00	
	CSPA - Equipment Costs	$0.00	$52,504.47	$52,504.47	$29,520.60	$22,983.87	
	Replacement Canine	$0.00	$0.00	$0.00		$0.00	C
	3D Scanner Map360 Software	$57,000.00	$26,000.00	$83,000.00	$82,949.86	$50.14	
	Body worn cameras	$204,706.00	$9,088.33	$213,794.33	$194,841.22	$18,953.11	
	CEW Upgrade	$239,378.00	$3,290.41	$242,668.41	$219,347.75	$23,320.66	
Total		**$1,901,400.20**	**$1,065,393.96**	**$2,966,794.16**	**$1,319,054.28**	**$1,647,739.88**	

Draft

Item 13.2B – October 2026 Operating Budget Summary

The Bradford West Gwillimbury/Innisfil Police Services Board
Summary of Financial Activities For the Period Ending October 2026

	Year to Date			2026	2025
	Budget	Actual	Variance	Budget	Budget
Revenue					
Grants and Cost Recovery	($1,199,638.59)	($234,310.56)	($965,328.03)	($1,439,566.32)	($910,667.96)
Other Revenue	($355,478.69)	($467,347.09)	$111,868.40	($426,574.40)	($469,000.00)
	($1,555,117.28)	**($701,657.65)**	**($853,459.63)**	**($1,866,140.72)**	**($1,379,667.96)**
Salaries and Benefits					
Salaries	$16,966,099.10	$15,628,949.01	$1,337,150.09	$21,235,673.57	$19,194,741.50
Overtime	$484,615.40	$567,480.73	($82,865.33)	$600,000.00	$528,428.00
Benefits	$5,885,410.98	$5,908,681.59	($23,270.61)	$7,283,936.83	$6,082,173.00
	$23,336,125.48	**$22,105,111.33**	**$1,231,014.15**	**$29,119,610.40**	**$25,805,342.50**
Vehicles and Marine					
Fuel	$238,000.00	$274,238.83	($36,238.83)	$283,000.00	$258,000.00
Repair and Maintenance	$200,750.00	$187,106.65	$13,643.35	$238,500.00	$191,200.00
	$438,750.00	**$461,345.48**	**($22,595.48)**	**$521,500.00**	**$449,200.00**
Other Expenses					
Clothing	$145,249.96	$157,677.69	($12,427.73)	$174,300.00	$154,150.00
Contracts/Licenses/Leases	$780,178.43	$669,496.07	$110,682.36	$936,214.09	$858,363.00
Human Resources	$116,180.90	$117,107.42	($926.52)	$139,417.00	$139,502.00
Maintenance/Repairs/Supplies (incl. cost recovery expenditures)	$399,016.68	$304,916.93	$94,099.75	$478,820.00	$393,163.00
ESCO	$572,189.25	$572,189.43	($0.18)	$762,919.00	$561,605.00
Police Board	$153,416.62	$117,993.48	$35,423.14	$186,600.00	$227,500.00
Public/Employee Relations	$18,833.34	$11,303.18	$7,530.16	$22,600.00	$20,250.00
Training/Conferences/Dues	$252,036.18	$127,982.65	$124,053.53	$302,443.40	$277,301.00
Utilities/Insurance/Telephone	$548,040.00	$564,199.72	($16,159.72)	$657,648.00	$617,400.00
	$2,985,141.36	**$2,642,866.57**	**$342,274.79**	**$3,660,961.49**	**$3,249,234.00**
Total Surplus (Deficit)	**$25,204,899.56**	**$24,507,665.73**	**$697,233.83**	**$31,435,931.17**	**$28,124,108.54**